

Value Stream Mapping

Value stream mapping is a lean management technique for visualizing the flow of materials and information required to bring a product or service to a customer. It highlights opportunities to eliminate waste and create more value.

To create a value stream map:

- 1. Define the target product, service, or process to be mapped.
- 2. Map out each process step from raw materials to the customer.
- 3. For each step indicate relevant metrics like cycle time, changeover time, inventory levels, defects, etc.
- 4. Categorize each step as value-added or non-value-added from the customer's perspective.
- 5. Identify the constraints limiting flow through the value stream.
- 6. Analyze the map to find waste and gaps contributing to delays, excess inventory, defects, and other non-value-add costs.
- 7. Develop a future state map with waste removed to guide kaizen activity.

Key benefits of value stream mapping include:

- Seeing the big picture value flow, not just individual processes
- Measuring to baseline performance
- Quantifying different types of waste
- Visualizing the opportunities for improvement and lean transformation
- Aligning teams to target waste removal activities with the greatest impact
- Communicating the future state vision

Value stream mapping is a foundational tool for enabling a lean management system. The insights it provides into waste drive impactful efficiency gains.